## Sustainability

Bimonthly update - December 2024

## What we're working on

We continue to make significant progress on finalizing our sustainability strategy.

Over the past several weeks:

- We engaged external expertise to help us refine what are now 22 clear and concise sustainability objectives, all of which tie back to our three pillars and nine focus areas.
- We validated our work to-date at the first meeting of Domtar's Global Sustainability Steering Committee, which includes members of the management board and business unit leaders.
- We're aligning our global sustainability reporting program with important external benchmarks.
- That includes meeting requirements of the European Union's Corporate Sustainability Reporting Directive – such as a "double materiality assessment" that combines issues of both stakeholder and financial relevance.



SUSTAINABILITY
MATERIALITY & BENCHMARKING
ASSESSMENT

(October 2023 - January 2024)



DEVELOPMENT OF STRATEGIC PILLARS AND FOCUS AREAS

(December 2023 - February 2024)



ALIGNMENT OF EXISTING INITIATIVES, BEST PRACTICES, AND PARTNERSHIPS WITH 2030 GLOBAL SUSTAINABILITY STRATEGY

(February – October 2024)



WORKSHOPS TO DEVELOP STRATEGIC ACTIONS FOR 2030 GLOBAL SUSTAINABILITY STRATEGY

(May - October 2024)



DETERMINE KEY METRICS, GOALS & KPIS FOR EACH GLOBAL STRATEGIC INITIATIVE

(August - December 2024)



ROLL OUT GLOBAL SUSTAINABILITY
STRATEGY ROAD MAPS IN
COLLABORATION WITH BUSINESS UNITS

(September 2024 - June 2025)