PRODUCTS THAT PEOPLE RELY ON EVERY DAY

• Largest integrated manufacturer and marketer of uncoated freesheet paper in North America
• Manufacturer of papergrade, fluff, specialty pulp and innovative airlaid nonwovens
• Entering packaging market with premier lightweight containerboard products by the end of 2022
• Approximately 6,000 employees worldwide
• Part of the Paper Excellence Group of Companies

PAPER, PULP & PACKAGING FACILITIES

12 PULP & PAPER MILLS in North America
9 MANUFACTURING/CONVERTING SITES in North America

CORPORATE OFFICES

FORT MILL, SOUTH CAROLINA | MONTREAL, QUEBEC

SALES IN 2020*

$3.7 BILLION (USD)

70% PAPER
30% PULP

*does not include sales from the Personal Care division, which is no longer owned by Domtar

SALES BY REGION

PAPER
• U.S. 85%
• Canada 9%
• Europe 6%

MARKET PULP
• North America 40%
• China 27%
• Other Countries 22%
• Europe 11%
PAPER & PULP

- North American leader in uncoated freesheet
- Approximately 2.2 million tons of uncoated freesheet (UFS capacity)
- 3.8 million metric tons of softwood, fluff and hardwood pulp capacity
- Maker of trusted products and brands for leading businesses, manufacturers and retailers

COMMUNITY INVESTMENT

Our community investment gives preference to programs that promote literacy, health and wellness, and sustainability.

Since 2015 we have given more than $9 million to causes large and small, global and local.

SUSTAINABILITY

<table>
<thead>
<tr>
<th>ENERGY</th>
<th>SAFETY</th>
<th>WASTE</th>
<th>EMISSIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>73%</td>
<td>61%</td>
<td>34%</td>
<td>27%</td>
</tr>
<tr>
<td>Renewable energy used in our pulp &amp; paper mills</td>
<td>Reduction in recordable safety incidents</td>
<td>Less waste sent to landfills from pulp &amp; paper mills (based on 2013)</td>
<td>Reduction in greenhouse gas emissions at pulp &amp; paper mills (based on 2010)</td>
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