PRODUCTS THAT PEOPLE RELY ON EVERY DAY

- Largest integrated manufacturer and marketer of uncoated freesheet paper in North America
- Manufacturer of papergrade, fluff, specialty pulp and innovative airlaid nonwovens
- Entering packaging market with premier lightweight containerboard products by the end of 2022.
- Approximately 6,400 employees worldwide

STOCK SYMBOL: UFS (NYSE; TSX)

PAPER, PULP & PACKAGING FACILITIES

13 PULP & PAPER MILLS in North America
10 MANUFACTURING/CONVERTING SITES in North America

CORPORATE OFFICES
FORT MILL, SOUTH CAROLINA | MONTREAL, QUEBEC

SALES BY REGION

PAPER
- U.S. 85%
- Canada 9%
- Europe 6%

MARKET PULP
- North America 40%
- China 27%
- Other Countries 22%
- Europe 11%

SALES IN 2020*

$3.7 BILLION (USD)

70% PAPER
30% PULP

*does not include sales from the Personal Care division, which is no longer owned by Domtar
PAPER & PULP

- North American leader in uncoated freesheet
- Approximately 2.2 million tons of uncoated freesheet (UFS capacity)
- 3.8 million metric tons of softwood, fluff and hardwood pulp capacity
- Maker of trusted products and brands for leading businesses, manufacturers and retailers

COMMUNITY INVESTMENT

Our community investment gives preference to programs that promote literacy, health and wellness, and sustainability.

Since 2015 we have given more than **$9 million** to causes large and small, global and local.

SUSTAINABILITY

<table>
<thead>
<tr>
<th>ENERGY</th>
<th>SAFETY</th>
<th>WASTE</th>
<th>EMISSIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>73%</td>
<td>61%</td>
<td>34% (based on 2013)</td>
<td>27% (based on 2010)</td>
</tr>
<tr>
<td>Renewable energy used in our pulp &amp; paper mills</td>
<td>Reduction in recordable safety incidents</td>
<td>Less waste sent to landfills from pulp &amp; paper mills</td>
<td>Reduction in greenhouse gas emissions at pulp &amp; paper mills</td>
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